Contents

Preface		ix
For	Foreword by Strobe Talbott	
I.	Introduction	
1.	Introduction	
Ι.	The Road to the 1991 Industrial Policy Reforms and	
	Beyond: A Personalized Narrative from the Trenches	3
	Rakesh Mohan	
П	The Big Picture: Past, Present and Future	
11.	The big ficture. Fast, ficsent and future	
2.	India's 1991 Reforms: A Retrospective Overview	47
	Montek Singh Ahluwalia	
3.	Remembering 1991 and Before	68
	Omkar Goswami	
4.	The Political Economy of Reforms: The Art of the Possible	77
	T.N. Ninan	
5.	India's Entry into the Global Economy	91
,	Martin Wolf	
6.	Trade-policy Reform in India Since 1991	IIO
	Harsha Vardhana Singh	
III	. Foreign and Security Policy for a Resurgent India	
7.	Foreign Policy in the Wake of Economic	
/•	Reforms: New Options and Friends	165
	Shivshankar Menon	105

8.	Navigating the Post–Cold War Landscape: India's Rise in a Contested Geopolitical Space Shyam Saran	175
9.	Security and Sovereignty in an Open Economy: New Thinking after 1991 Sanjaya Baru	188
IV.	Changing Contours of Indian Governance	
10.	India's Governance Challenges: Why Institutions Matter Sarwar Lateef	203
II.	Changing Colours of Government–Business Relations <i>Tarun Das</i>	224
12.	Union–State Relations and Reforms Y. Venugopal Reddy	237
13.	Energizing the States Laveesh Bhandarí	252
V.	The Parts of the Whole: Sectoral Developments	
I4.	25 Years of Policy Tinkering in Agriculture Ashok Gulati, Shweta Saini	275
15.	Indian Manufacturing Industry: On the Path to Global Leadership Baba Kalyani	299
16.	Political Economy of Petroleum Sector Deregulation Víkram Singh Mehta	312
17.	India Evolving: Infrastructure since 1991 Jessica Seddon, N.K. Singh	322
18.	Infrastructure: Hopefully a Renewed Opportunity for the Private Sector <i>Vinayak Chatterjee</i>	346
VI.	Human Development: Miles to Go	
19.	Liberalization sans Liberalism: The Control Raj and the Perils of Ideology and Rents in Higher Education <i>Devesh Kapur</i>	369
20.	Healthcare in India: A Fork in the Road Nachiket Mor, Diva Dhar, Sandhya Venkateswaran	384

vi

VII. The Financial Sector: An Opportunity for Innovation and Grou	wth
21. Reforms and the Transformation of the Monetary and Banking Sectors <i>C. Rangarajan</i>	407
 22. Liberalizing Indian Capital Markets: Highly Successful Reforms and an Unfinished Agenda Jaimini Bhagwati 	418
23. Institution-building in the Financial Sector: The HDFC Experience Deepak Parekh	446
VIII. Indian Business: Launched on a New Trajectory	
24. Changes and Challenges: Corporate India since 1991 Omkar Goswami	459
25. Animal Spirits : Stray Thoughts on the Nature of Entrepreneurship in India's Business Families after Liberalization <i>Gita Piramal</i>	485
26. India's National Innovation System: Transformed or Half-formed? Naushad Forbes	508
27. Consumer India's Journey from Zero to Hero	541
Rama Bijapurkar 28. Building a Global-scale Corporate in India Mukesh D. Ambani	554
29. Rise of the New Entrepreneurial Classes and the Emergence of a High-growth Economy <i>Sunil Bharti Mittal</i>	567
30. Liberalization and a Tale of Two Companies: Open the Cage and Let the Birds Fly R. Gopalakrishnan	575
 25 Years of Reforms that Led India's Pharmaceutical and Biotech Industry towards Global Leadership Kiran Mazumdar-Shaw 	591
32. The Impact of the 1991 Economic Reforms on Indian Businesses Narayana Murthy	609
Notes	619
Contributors	
Index	

vii